

“La importancia de la Compasión”

Pablo Lemos, Planetree América Latina Sur



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¿Por qué hablar de la Compasión?



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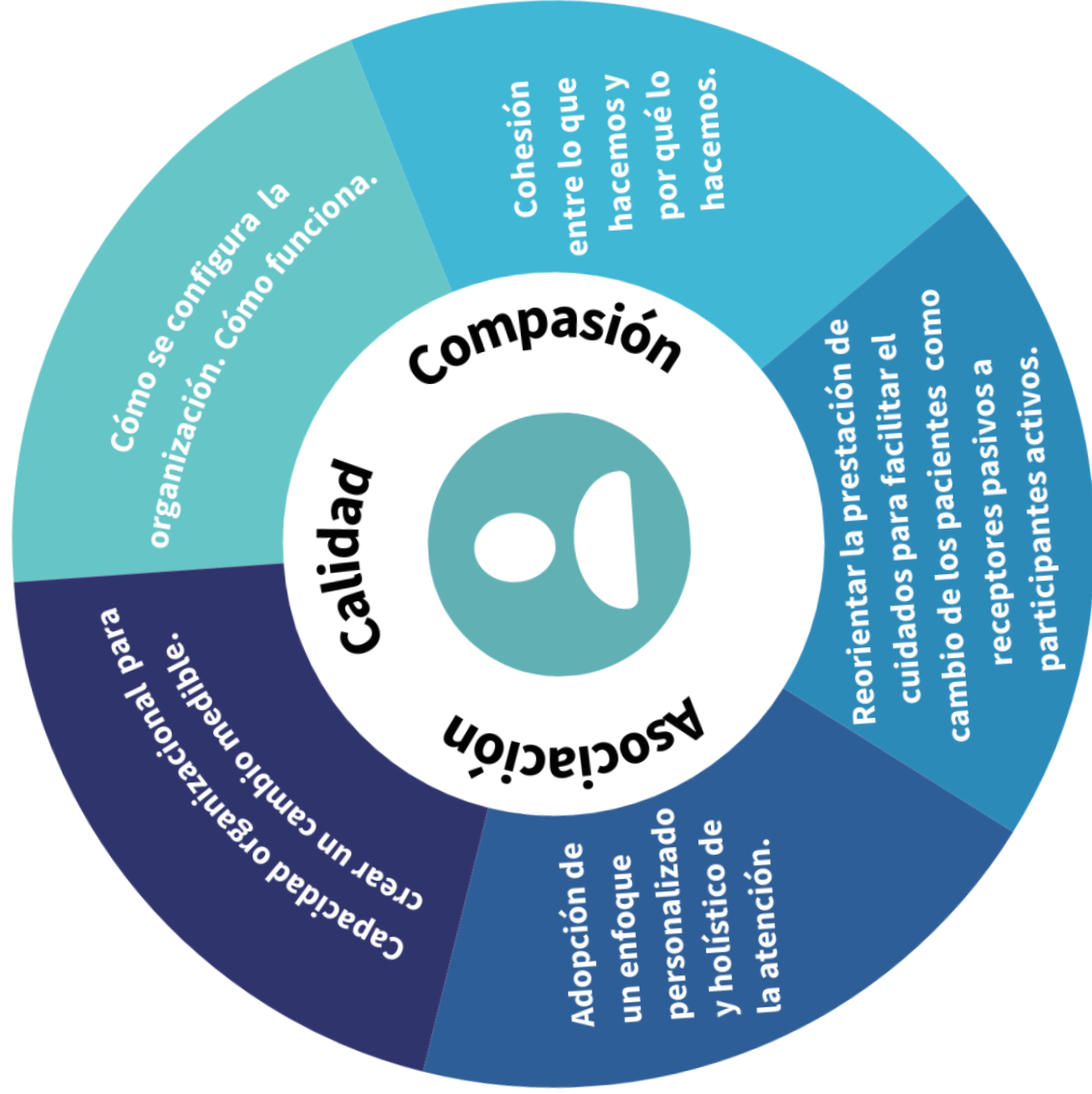
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Claude Monet



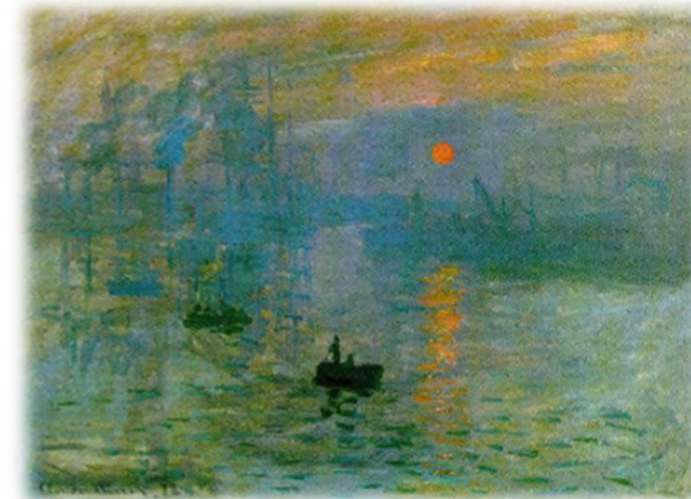
Choza del guarda de aduanas en Verengeville



Dama con parasol



La catedral de Ruán



Impresión, sol naciente

Claude - Monet



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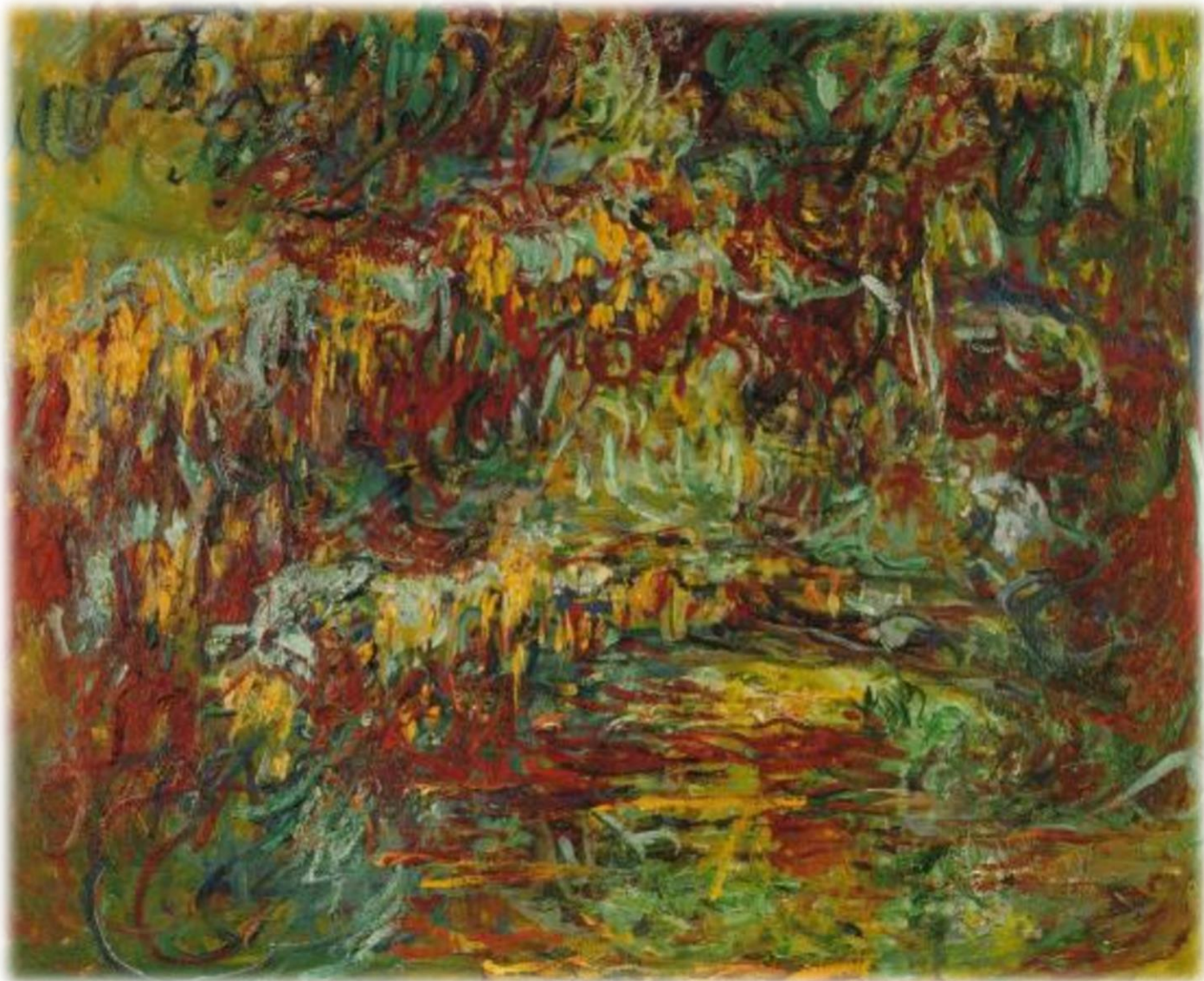
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¿Cuándo muere la Compasión?

Empathy

Empathy Decline and Its Reasons: A Systematic Review of Studies With Medical Students and Residents

Melanie Neumann, PhD, Friedrich Edelhäuser, MD, Diethard Tauschel, MD,
Martin R. Fischer, MD, Markus Wirtz, PhD, Christiane Woopen, MD, PhD,
Aviad Haramati, MD, and Christian Scheffer, MD, MME

Abstract

Purpose

Empathy is a key element of patient-physician communication; it is relevant to and positively influences patients' health. The authors systematically reviewed the literature to investigate changes in trainee empathy and reasons for those changes during medical school and residency.

Method

The authors conducted a systematic search of studies concerning trainee empathy published from January 1990 to January 2010, using manual methods and the PubMed, EMBASE, and PsycINFO databases. They independently reviewed and selected quantitative and qualitative studies for inclusion. Intervention studies,

those that evaluated psychometric properties of self-assessment tools, and those with a sample size <30 were excluded.

Results

Eighteen studies met the inclusion criteria: 11 on medical students and 7 on residents. Three longitudinal and six cross-sectional studies of medical students demonstrated a significant decrease in empathy during medical school; one cross-sectional study found a tendency toward a decrease, and another suggested stable scores. The five longitudinal and two cross-sectional studies of residents showed a decrease in empathy during residency. The studies pointed to the clinical practice phase of

training and the distress produced by aspects of the "hidden," "formal," and "informal" curricula as main reasons for empathy decline.

Conclusions

The results of the reviewed studies, especially those with longitudinal data, suggest that empathy decline during medical school and residency compromises striving toward professionalism and may threaten health care quality. Theory-based investigations of the factors that contribute to empathy decline among trainees and improvement of the validity of self-assessment methods are necessary for further research.



La empatía disminuye significativamente durante el curso de la escuela de medicina y la residencia.

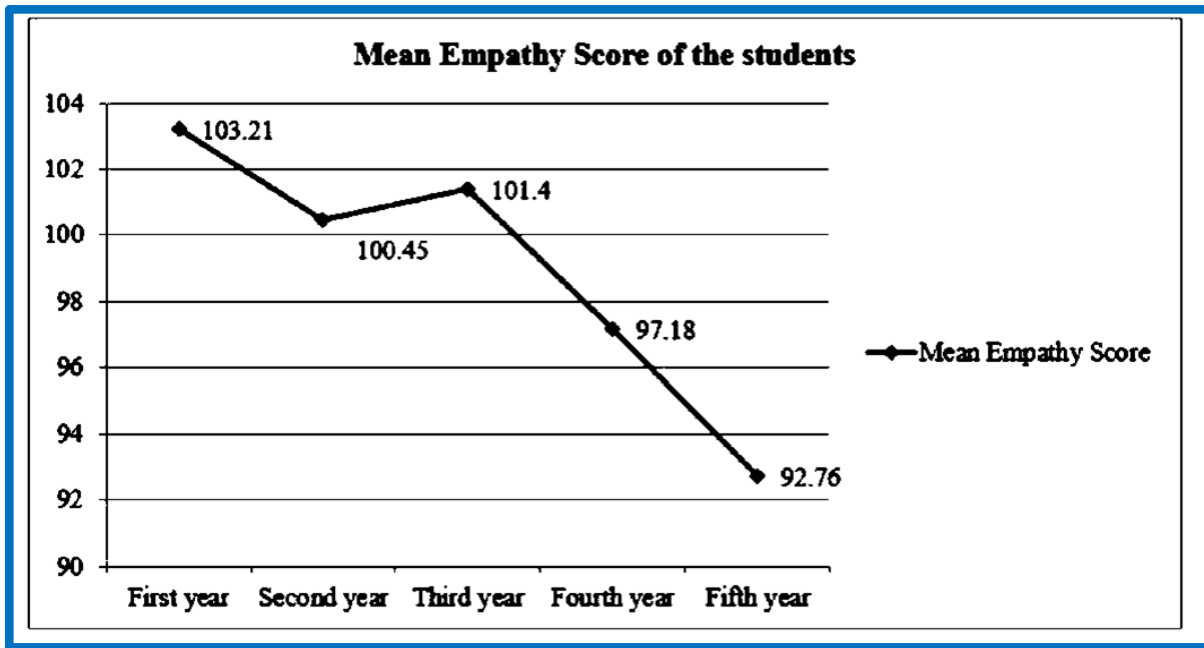


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Neumann, M y cols. (2011). Empathy decline and its reasons: a systematic review of studies with medical students and residents. *Academic medicine : journal of the Association of American Medical Colleges*, 86(8), 996–1009.



¿Cuándo muere la Compasión?



Mirani, S.H., Shaikh, N.A., & Tahir, A. (2019). Assessment of Clinical Empathy Among Medical Students Using the Jefferson Scale of Empathy-Student Version. *Cureus*, 11.



Dinoff, A., Lynch, S., Hameed, A.S. *et al.* When Did the Empathy Die?. *Med.Sci.Educ.* **33**, 489–497 (2023)..





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Sticks and stones: investigating rude, dismissive and aggressive communication between doctors

Authors: Victoria Bradley,^A Samuel Liddle,^B Robert Shaw,^C Emily Savage,^D Roberta Rabbitts,^E Corinne Trim,^F Tunji A Lasoye^G and Benjamin C Whitelaw^H

ABSTRACT

Destructive communication is a problem within the NHS; however previous research has focused on bullying. Rude, dismissive and aggressive (RDA) communication between doctors is a more widespread problem and underinvestigated. We conducted a mixed method study combining a survey and focus groups to describe the extent of RDA communication between doctors, its context and subsequent impact. In total, 606 doctors were surveyed across three teaching hospitals in England. Two structured focus groups were held with doctors at one teaching hospital. 31% of doctors described being subject to RDA communication multiple times per week or more often, with junior and registrar doctors affected twice as often as consultants. Rudeness was more commonly experienced from specific specialties: radiology, general surgery, neurosurgery and cardiology. 40% of respondents described that RDA moderately or severely affected their working day. The context for RDA communication was described in five themes: workload, lack of support, patient safety, hierarchy and culture. Impact of RDA communication was described as personal, including emotional distress and substance abuse, and professional, including demotivation. RDA communication between doctors is a widespread and damaging behaviour, occurring in contexts common in healthcare. Recognition of the impact on doctors and potentially patients is key to change.

KEYWORDS: Medical education, rudeness, communication, incivility

Introduction

Destructive or negative workplace communication is recognised to be a problem both in the NHS and other organisations^{1–4} and has attracted concern following recent care scandals such as Mid Staffordshire and Morecombe Bay.^{5,6}

Negative workplace behaviours encompass a broad spectrum and most of the research on negative communication between doctors has analysed bullying or undermining as a discrete subset.^{7–10} However, relatively little work has been done to describe more widespread rude, dismissive and aggressive (RDA) communication between doctors that can also be defined as workplace incivility.¹¹ RDA communication is distinct from bullying which is a more persistent and power-based form of abuse most commonly occurring within a department.^{2,12}

Doctors who are recipients of bullying and negative communication have increased levels of stress and depression, and an increased desire to leave medicine.⁹ There is increasing recognition that this kind of adverse staff interaction leads to worse patient outcomes and can represent a patient safety threat.^{13–15}

In order to find out the scale of RDA communication in hospitals, and the impact it has on doctors, we conducted a mixed methods study at three teaching hospitals. The study involved surveying doctors to report their experiences of negative communication and conducting focus groups.

Methods

Comunicación Ruda (grosera), Despectiva y Agresiva (RDA).

entre los médicos que también puede ser definido como incivilidad en el lugar de trabajo.



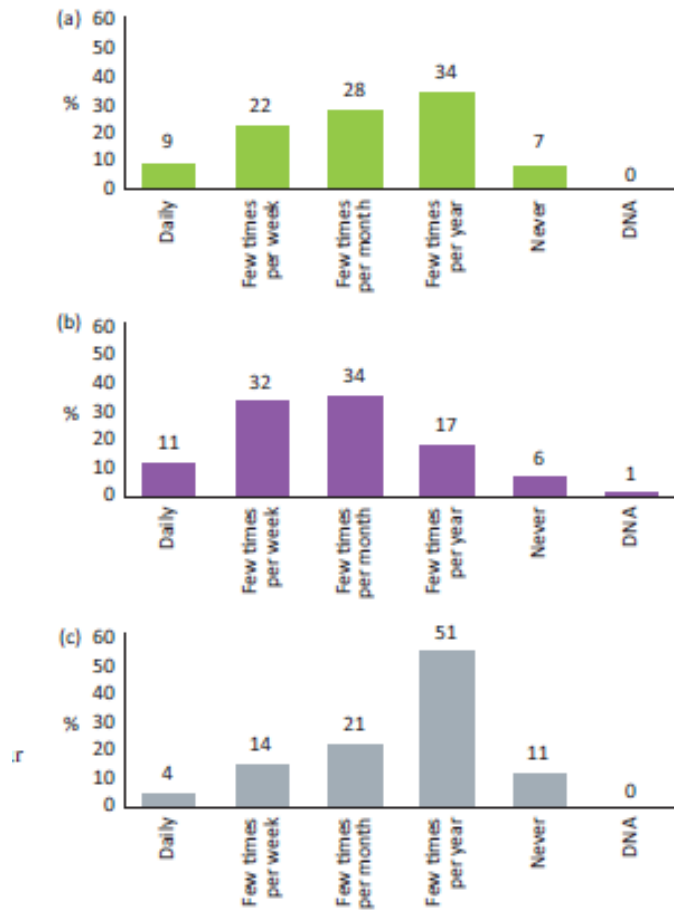


Fig 1. Combined data from three hospitals in answer to the question: How often do you personally experience rude, aggressive or dismissive communication in interactions with other members of staff? Visually represented are (a) all respondents', (b) junior doctors' and (c) consultants' answers expressed as a percentage. DNA = did not answer.

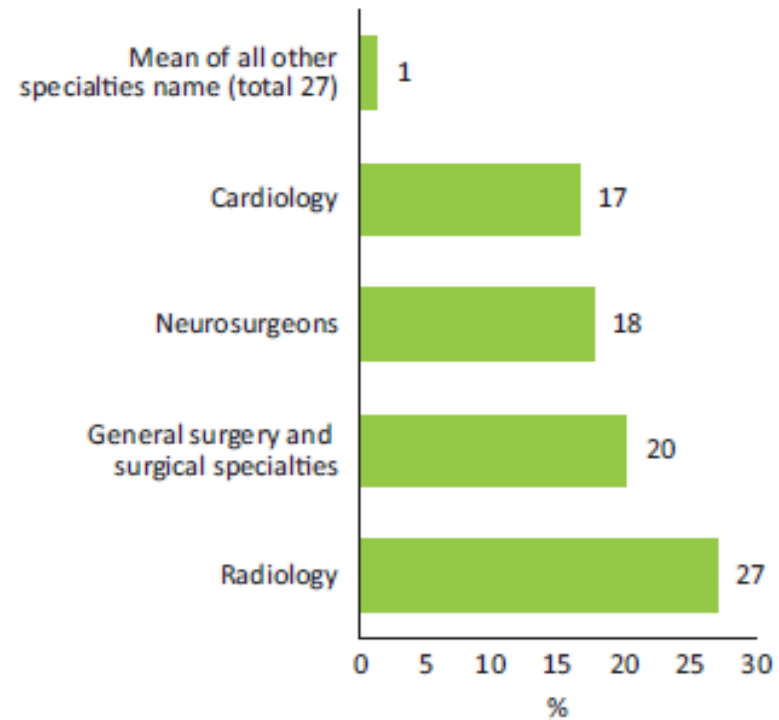


Fig 2. Combined data from three hospitals in answer to the question: In your experience have you noticed any particular departments and/or types of staff who are more likely to be rude or dismissive to you or colleagues? Visually represented are all respondents' answers expressed as a percentage.

31% de los médicos reportaron sufrir comunicación RDA sobre una base diaria o semanal



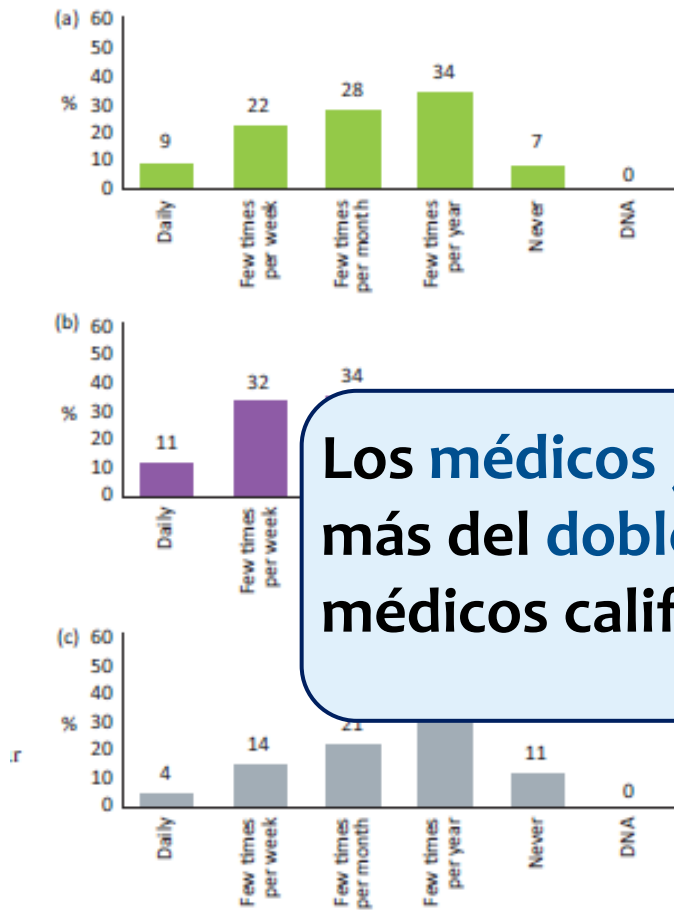


Fig 1. Combined data from three hospitals in answer to the question: How often do you personally experience rude, aggressive or dismissive communication in interactions with other members of staff? Visually represented are (a) all respondents', (b) junior doctors' and (c) consultants' answers expressed as a percentage. DNA = did not answer.

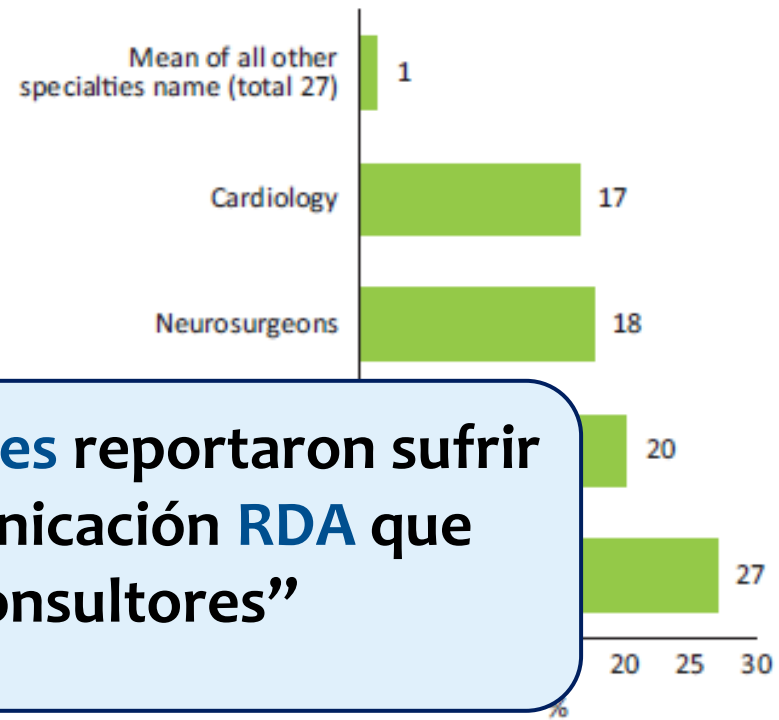
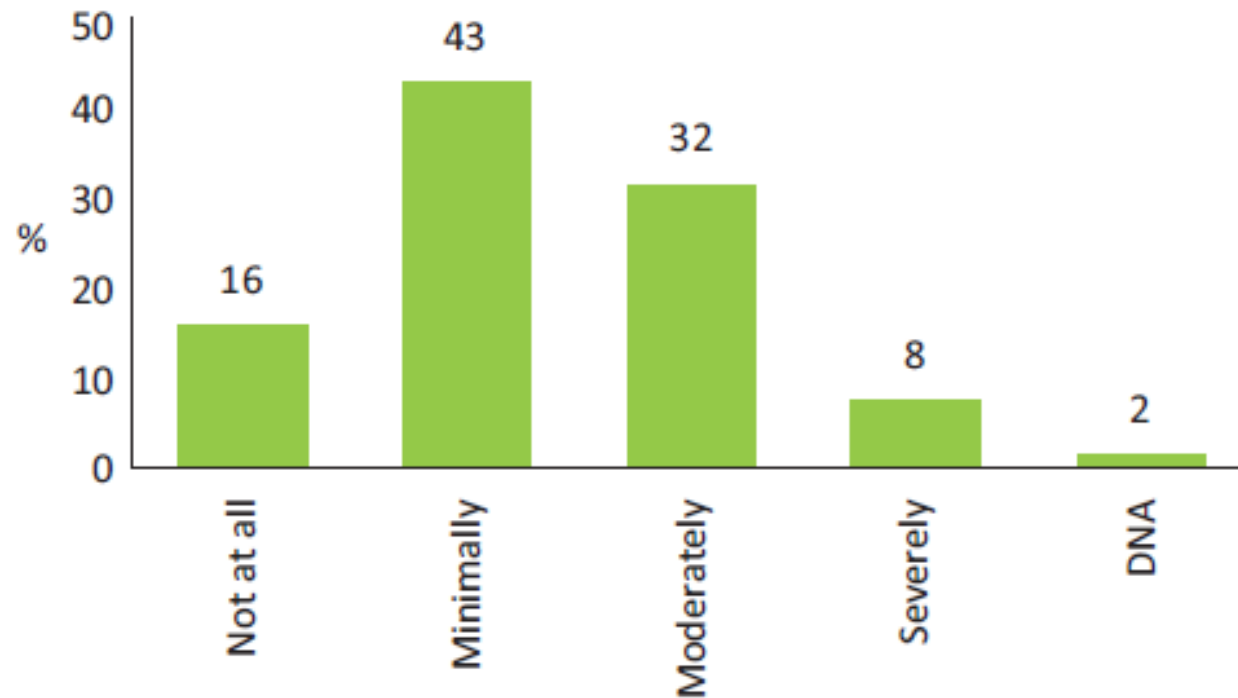


Fig 2. Combined data from three hospitals in answer to the question: In your experience have you noticed any particular departments and/or types of staff who are more likely to be rude or dismissive to you or colleagues? Visually represented are all respondents' answers expressed as a percentage.

Los médicos junior y residentes reportaron sufrir más del doble de veces comunicación RDA que médicos calificados como “consultores”





40 % de los médicos refirió que se ve afectado de forma moderada o severa en su trabajo del día a día!

Fig 3. Combined data from three hospitals in answer to the question: How much does this behaviour affect your experience of the working day at the hospital? Visually represented are all respondents' answers expressed as a percentage. DNA = did not answer.



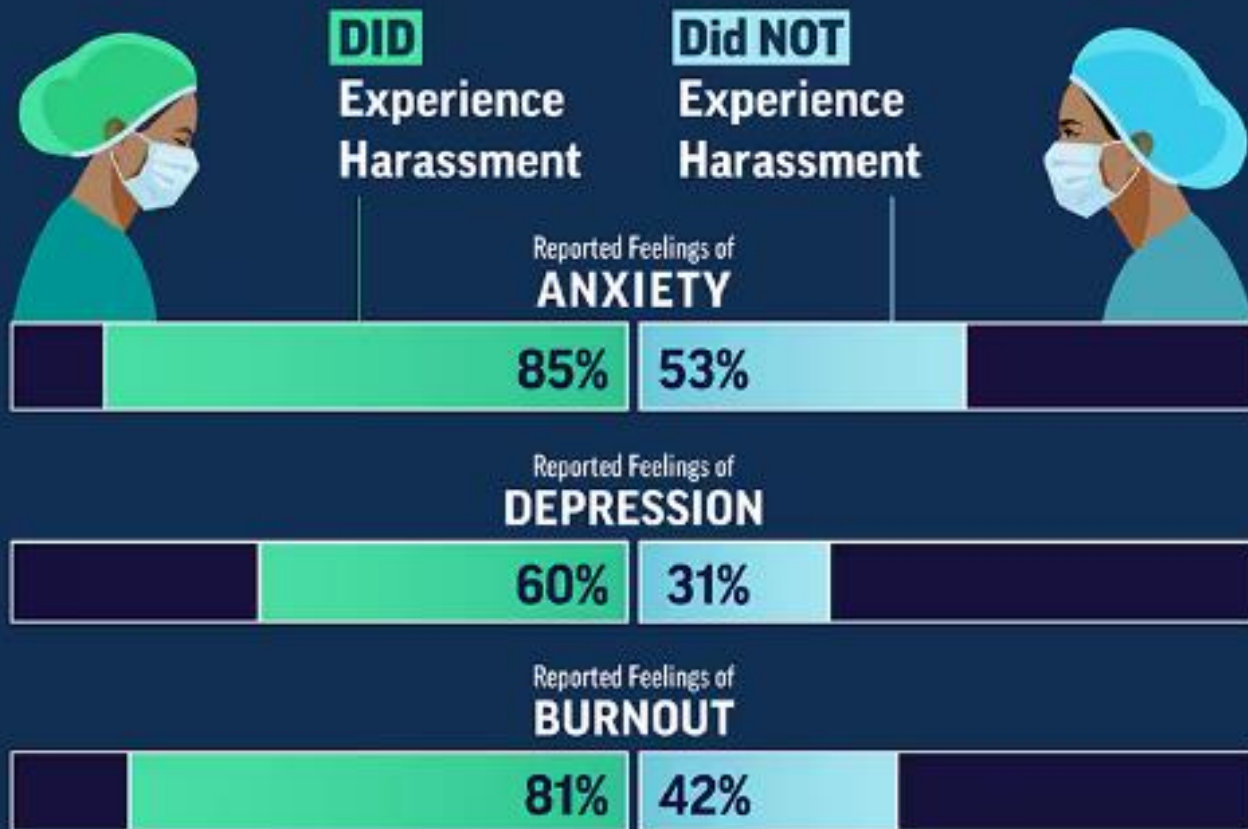
Por qué nos comunicamos en forma RDA

- Sobrecarga de trabajo
- Falta de soporte
- Amenaza a la seguridad de paciente
- Jerarquías
- **Cultura**



Harassment Is Linked to Poor Health Worker Mental Health

El Acoso laboral está asociado a una pobre Salud Mental de los trabajadores de salud



Vitalsigns^{CDC}

Source: October 2023 Vital Signs



CS342347



Se suicida un médico por día en EE.UU. | 15 MAY 18

Los médicos tienen la tasa más alta de suicidio de todas las profesiones

A menudo tienen depresión no tratada o insuficientemente tratada u otras enfermedades mentales



Un médico se suicida en los EE. UU. Todos los días, la tasa de suicidio más alta de cualquier profesión. Y el número de suicidios de médicos -28 a 40 por cada 100,000- es más del doble que la población general, según una nueva investigación. La tasa en la población general es de 12.3 por 100,000.

Se suicidan más médicos que militares



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Margaret Mead (1901-1978)



Construir Cultura del Respeto



Innovations in Care Delivery

IN DEPTH

Building a Culture of Respect for People

Lynne A. Chafetz, JD, Alice M. Forsythe, MBA, Niki Kirby, MSN, RN, C. Craig Blackmore, MD, MPH, Gary S. Kaplan, MD

Vol. 1 No. 6 | November — December 2020

DOI: 10.1056/CAT.19.1110



The delivery of safe, effective, and efficient health care requires both technical ability and an enduring culture of respect within the institution. Respect for People is Virginia Mason Medical Center's comprehensive effort to foster an organizational culture of respect. This multiyear endeavor has engaged every employee through a series of workshops and ongoing communication. As part of this effort, we sought to evolve the artifacts, norms and values, and underlying beliefs that constitute our organizational culture. Implementing and sustaining Respect for People has redefined the health care environment at Virginia Mason, to the betterment of patients and staff.



Respect for People

THE VIRGINIA MASON EXPERIENCE: PATIENTS & FAMILIES, TEAM MEMBERS, COMMUNITY

Our Foundational Behaviors

	1 Be a team player		6 Connect with others
	2 Listen to understand		7 Walk in their shoes
	3 Share information		8 Be encouraging
	4 Keep your promises		9 Express gratitude
	5 Speak up		10 Grow and develop



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NEJM Catalyst Vol. 1 No. 6 | November — December 2020



Compasión: Antídoto para el burnout



La compasión es un antídoto para el Burnout

Componentes:



- **Agotamiento emocional**
- **Despersonalización**
- Falta de realización personal



Bienestar Ocupacional

Burnout Research 6 (2017) 18–29

Contents lists available at ScienceDirect

 Burnout Research 

journal homepage: www.elsevier.com/locate/burn

Examining the relationship between burnout and empathy in healthcare professionals: A systematic review 

Helen Wilkinson^{a,1}, Richard Whittington^{a,b,c,*}, Lorraine Perry^d, Catrin Eames^a

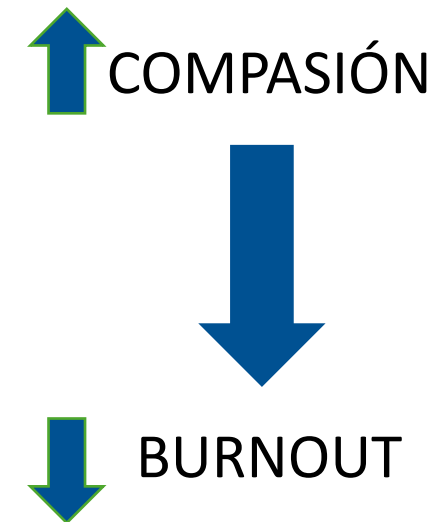
^a Institute of Psychology, Health and Society, University of Liverpool, Liverpool, L69 3GB, UK
^b Broset Forensic Department, St. Olav's University Hospital, Trondheim, 7440, Norway
^c Department of Mental Health, Norges Teknisk- Naturvitenskapelige Universitet (NTNU), Trondheim, 7491, Norway
^d Mersey Care NHS Foundation Trust, Liverpool, L34 1PJ, UK

ARTICLE INFO

Keywords:
Burnout
Empathy
Healthcare staff
Systematic review

ABSTRACT

Objective: Empathy and burnout are two related yet distinct constructs that are relevant to clinical healthcare staff. The nature of their relationship is uncertain and this review aimed to complete a rigorous, systematic exploration of the literature investigating the relationship between burnout and empathy in healthcare staff.
Design: A systematic review was conducted in accordance with the Preferred Reporting Items for Systematic Reviews and Meta-Analyses (PRISMA) guidance.



Relación inversa entre el agotamiento y la empatía entre el personal de atención médica



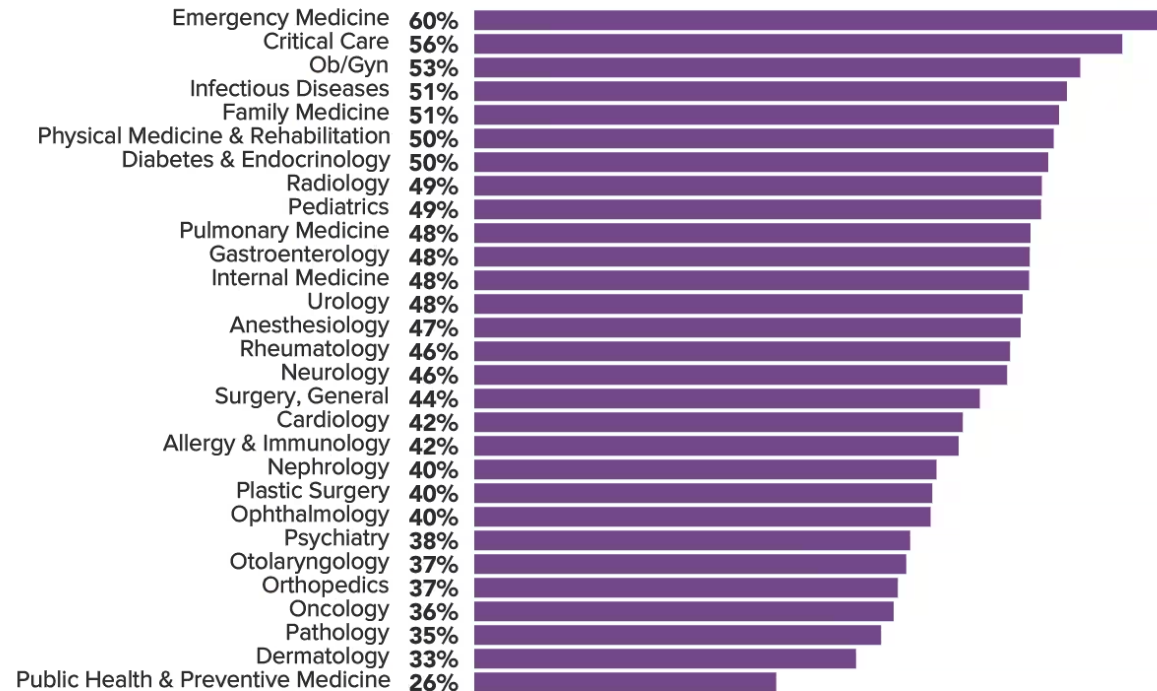
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Wilkinson, H. Examining the relationship between burnout and empathy in healthcare professionals: A systematic review, Burnout Research. Volume 6. 2017. Pages 18-29



Bienestar Ocupacional

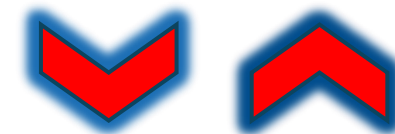
Which Physicians Are Most Burned Out?



El Burnout y la falta de compasión acoplan en un círculo vicioso

47% de los médicos experimentaron síntomas compatibles con Burnout

29% de los médicos citaron que el burnout era la mayor barrera para ser compasivos



Los profesionales más insatisfechos con su relación con sus pacientes tenían 22x riesgo de sufrir Burnout

Del 2018 al 2022 se incrementó el Burnout del 42% al 47% promedio



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https://www.medscape.com/slideshow/2022-lifestyle-burnout-6014664?icd=login_success_email_match_norm#1



En Colombia

La prevalencia global del síndrome de *burnout* o desgaste profesional fue de 65%. En profesionales de enfermería, fue de 63,2% y en auxiliares de enfermería, de 65,9%

Rev. Salud Pública. 23(6): 1-8, 2021.

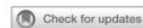


Compasión y seguridad del paciente



ORIGINAL ARTICLE

Physician Burnout, Well-being, and Work Unit Safety Grades in Relationship to Reported Medical Errors



Daniel S. Tawfik, MD, MS; Jochen Profit, MD, MPH; Timothy I. Morgenthaler, MD; Daniel V. Satele, MS; Christine A. Sinsky, MD; Liselotte N. Dyrbye, MD, MHPE; Michael A. Tutty, PhD; Colin P. West, MD, PhD; and Tait D. Shanafelt, MD

Abstract

Objective: To evaluate physician burnout, well-being, and work unit safety grades in relationship to perceived major medical errors.

Participants and Methods: From August 28, 2014, to October 6, 2014, we conducted a population-based survey of US physicians in active practice regarding burnout, fatigue, suicidal ideation, work unit safety grade, and recent medical errors. Multivariate logistic regression and mixed-effects hierarchical models evaluated the associations among burnout, well-being measures, work unit safety grades, and medical errors.

Results: Of 6695 responding physicians in active practice, 6586 provided information on the areas of interest: 3574 (54.3%) reported symptoms of burnout, 2163 (32.8%) reported excessive fatigue, and 427 (6.5%) reported recent suicidal ideation, with 255 of 6563 (3.9%) reporting a poor or failing patient safety grade in their primary work area and 691 of 6586 (10.5%) reporting a major medical error in the prior 3 months. Physicians reporting errors were more likely to have symptoms of burnout (77.6% vs 51.5%; $P < .001$), fatigue (46.6% vs 31.2%; $P < .001$), and recent suicidal ideation (12.7% vs 5.8%; $P < .001$). In multivariate modeling, perceived errors were independently more likely to be reported by physicians with burnout (odds ratio [OR], 2.22; 95% CI, 1.79-2.76) or fatigue (OR, 1.38; 95% CI, 1.15-1.65) and those with incrementally worse work unit safety grades (OR, 1.70; 95% CI, 1.36-2.12; OR, 1.92; 95% CI, 1.48-2.49; OR, 3.12; 95% CI, 2.13-4.58; and OR, 4.37; 95% CI, 2.06-9.28 for grades of B, C, D, and F, respectively), adjusted for demographic and clinical characteristics.

Conclusion: In this large national study, physician burnout, fatigue, and work unit safety grades were independently associated with major medical errors. Interventions to reduce rates of medical errors must address both physician well-being and work unit safety.

© 2018 Mayo Foundation for Medical Education and Research ■ Mayo Clin Proc. 2018;93(11):1571-1580

- Los médicos “quemados” tienen dos veces más probabilidades de cometer errores importantes.



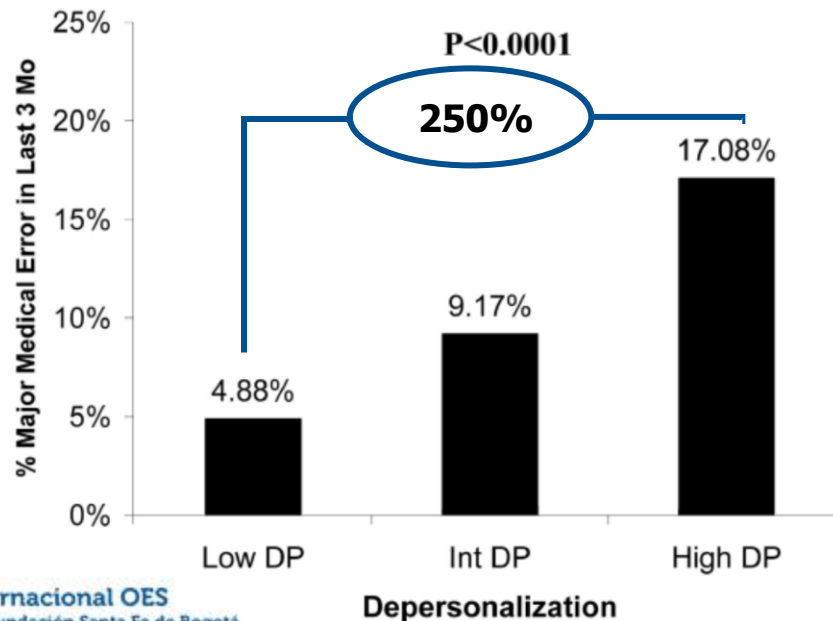
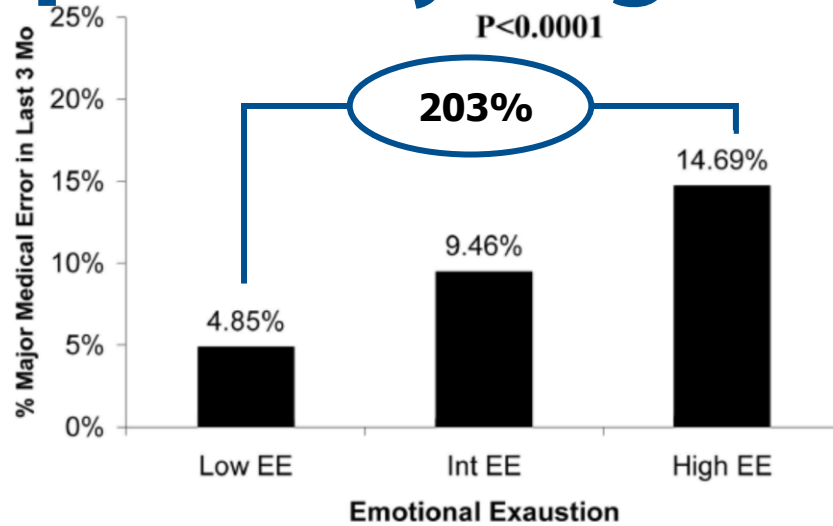
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Mayo Clin Proc. 2018;93(11):1571-1580



Compasión y seguridad del paciente

% de Cirujanos que respondieron preocupados por haber cometido un error grave en los últimos 3 meses



A 7905 miembros del American College of Surgeons se les envió una encuesta transversal anónima.

La encuesta incluía la autoevaluación de los principales **errores médicos**, una herramienta de detección de depresión validada y evaluaciones estandarizadas de agotamiento y calidad de vida (QOL).

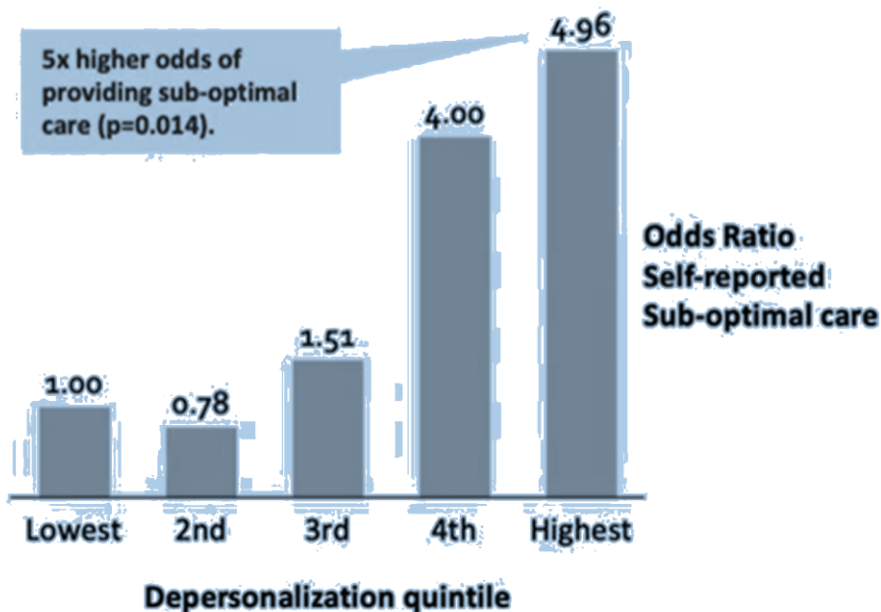
“¿Le preocupa haber cometido algún error médico importante en los últimos 3 meses?”

Shanafelt, Tait D. y cols. (2002). Burnout and Self-Reported Patient Care in an Internal Medicine Residency Program. *Ann Intern Med.* Vol. 136, Issue 5



Compasión y seguridad del paciente

High “depersonalization” among physicians predicts suboptimal care



Falta de compasión = Mayor mortalidad en UCI

- Las unidades con **alto agotamiento emocional** tenían índices de mortalidad estandarizados más altos
- El **desgaste emocional** asociado con **mayor mortalidad en UCI**
 - 1435 médicos y enfermeros de 54 UCIs en 48 hospitales
 - Análisis de regresión demográfico multivariable (edad, entrenamiento) y factores organizacionales (carga de trabajo, experiencia de equipo)
 - El desgaste emocional tuvo asociación independiente con mayor ratio de mortalidad estandarizado (p=0,03)

West, C. y cols. (2009). Association of resident fatigue and distress and perceived medical errors. JAMA, 302. 12. 1294-1300.

Welp, A y cols (2015). Emotional exhaustion and workload predict clinician-rated and objective patient safety. Frontiers in Psychology. Vol 5.



Errores graves reportados y:

Despersonalización

OR 1.09; IC95% 1,05-1,12; $p < 0,001$

Agotamiento Emocional

OR 1.06; IC95% 1.04-1.08; $p < 0,001$

West, C. y cols. (2009). Association of resident fatigue and distress and perceived medical errors. JAMA, 302. 12. 1294-1300.



El costo de los errores

La economía de los errores médicos

Costo de estimado de los Errores en EEUU **\$19.5 mil millones.**

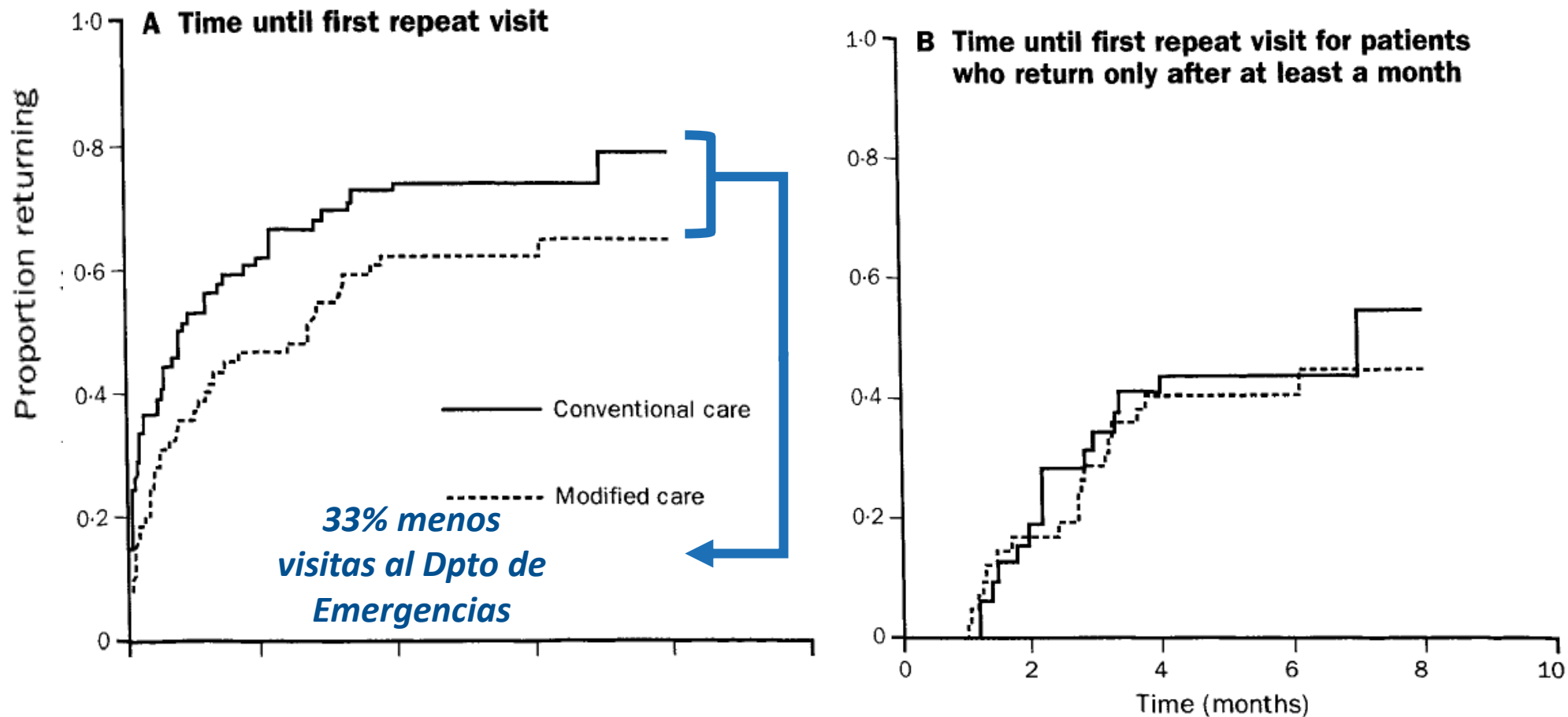


Andel, A y cols. The Economics of Health Care Quality and Medical Errors. J Health Care Finance
2012; 39(1):39–50



El costo de los errores

133 Personas en situación de calle con un promedio de visitar de 7 veces al año



El costo de los errores

ORIGINAL RESEARCH

Patient-Centered Care is Associated with Decreased Health Care Utilization

Klea D. Bertakis, MD, MPH, and Rahman Azari, PhD

Purpose: This article uses an interactional analysis instrument to characterize patient-centered care in the primary care setting and to examine its relationship with health care utilization.

Methods: Five hundred nine new adult patients were randomized to care by family physicians and general internists. An adaption of the Davis Observation Code was used to measure a patient-centered practice style. The main outcome measures were their use of medical services and related charges monitored over 1 year.

Results: Controlling for patient sex, age, education, income, self-reported health status, and health risk behaviors (obesity, alcohol abuse, and smoking), a higher average amount of patient-centered care recorded in visits throughout the 1-year study period was related to a significantly decreased annual number of visits for specialty care ($P = .0209$), less frequent hospitalizations ($P = .0033$), and fewer laboratory and diagnostic tests ($P = .0027$). Total medical charges for the 1-year study were also significantly reduced ($P = .0002$), as were charges for specialty care clinic visits ($P = .0005$), for all patients who had a greater average amount of patient-centered visits during that same time period. For female patients, the regression equation predicted 15.47% of the variation in total annual medical charges compared with male patients, for whom 31.18% of the variation was explained by the average percent of patient-centered care, controlling for sociodemographic variables, health status, and health risk behaviors.

Conclusions: Patient-centered care was associated with decreased utilization of health care services and lower total annual charges. Reduced annual medical care charges may be an important outcome of medical visits that are patient-centered. (*J Am Board Fam Med* 2011;24:229–239.)

Keywords: Charges and Fees, Patient-Centered Care, Utilization

- ***Menos estudios diagnósticos***
- ***Menos derivaciones a especialistas***
- ***Menos internaciones***
- ***Reducción en un 51,4% de los costos promedio***



Rol del liderazgo

Journal of Healthcare Leadership

Dovepress

open access to scientific and medical research

 Open Access Full Text Article

REVIEW

Developing compassionate leadership in health care: an integrative review



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Journal of Healthcare Leadership 2016:8 1–10



Rol del liderazgo



Harvard
Business
Review

Health And Behavioral Science | **Leading with Compassion Has Research-Backed Benefits**

Health And Behavioral Science

Leading with Compassion Has Research-Backed Benefits

by Stephen Trzeciak, Anthony Mazzarelli, and Emma Seppälä

February 27, 2023



Trzeciak, S., Mazzarelli, A. (2023). Leading with Compassion Has Research-Backed Benefits. Harvard Business Review. Feb. 27



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Desempeño Organizacional

Liderazgo compasivo

- **La compasión es un componente vital del liderazgo eficaz.**
 - Las respuestas son más positivas a los líderes que muestran compasión.
 - La creación de una cultura compasiva se ha relacionado con un menor agotamiento emocional de los trabajadores (uno de los elementos del burnout), así como con un menor ausentismo laboral.
- **Para una mejor retención de talentos y desempeño organizacional**
 - los gerentes deben reconocer que la compasión no es simplemente algo “agradable de tener”.
 - Es una habilidad basada en evidencia que es integral para liderar de manera efectiva y mantener unidos a los equipos.
 - La compasión no solo pertenece al arte del liderazgo; Una investigación sólida muestra que la compasión también pertenece a la ciencia del liderazgo.



Compasión y sus beneficios

Cultura de compasión beneficia a pacientes como a profesionales

Pacientes	Profesionales
<ul style="list-style-type: none">• Mejor calidad de vida	<ul style="list-style-type: none">• Mejor experiencia de los profesionales
<ul style="list-style-type: none">• Reducción de visitas a los departamentos de emergencia	<ul style="list-style-type: none">• Mayor trabajo en equipo
	<ul style="list-style-type: none">• Reducción del ausentismo
	<ul style="list-style-type: none">• Reducción del desgaste emocional

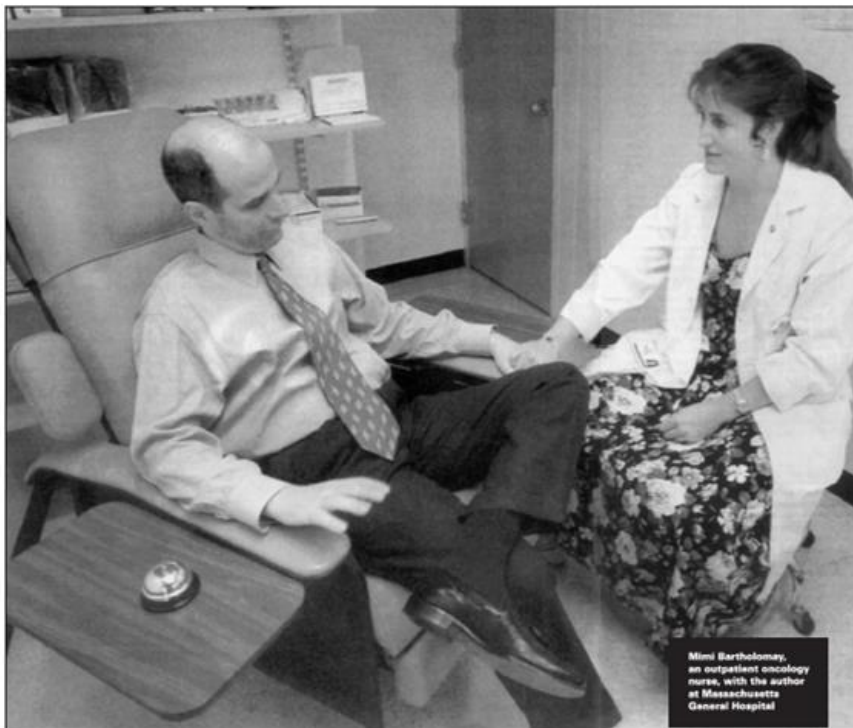
Barsade, S. y cols (2007). Why Does Affect Matter in Organizations?. Academy of Management Perspectives. 21. 10.5465/AMP.2007.24286163.



Compasión en la práctica

The Boston Globe Magazine

July 16, 1995



Mimi Bartholomew, an outpatient oncology nurse, with the author at Massachusetts General Hospital

A PATIENT'S STORY

By KENNETH B. SCHWARTZ

During September and October of 1994, I made several visits to the outpatient clinic of a Boston teaching hospital for treatment of a persistent cough, low-grade fever, malaise, and weakness. The nurse practitioner diagnosed me as having atypical pneumonia and prescribed an antibiotic. Despite continued abnormal blood counts, she assured me that I had a post-viral infection and didn't need an appointment with my physician until mid-November, if then. By mid-October, I felt so bad that I decided I could not wait until November 11 to be seen. Disappointed with the inaccessibility of my physician, I decided to seek care elsewhere, with the hope that a new doctor might be more responsive.

My brother, a physician who had trained at Massachusetts General Hospital, arranged for an immediate appointment with Dr. Jose Vega, an experienced internist affiliated with MGH. Dr. Vega spent an hour with me and ordered tests, including a chest X-ray. He called within hours to say he was concerned by the results, which showed a "mass" in my right lung, and he ordered a computerized tomography scan for more detail. I remember leaving my office for home, saying quickly to my secretary, Sharyn Wallace, "I think I may have a serious medical problem." Indeed, the CT scan confirmed abnormal developments in my right lung and chest nodes.

The next day, Dr. Vega, assuring me that he would continue to be available to me whenever I needed him, referred me to Dr. Thomas Lynch, a 34-year-old MGH oncologist specializing in lung cancer. Dr. Lynch, who seems driven by the ferocity of the disease he sees every day, told me that I had lung cancer, lymphoma, or some rare lung infection, although it was most likely lung cancer.

My family and I were terrified. For the next several months, my blood pressure, which used to be a normal 124 over 78, went to 130 over 100, and my heart rate, which used to be a low 48, ran around 100.

Within 72 hours of seeing Dr. Lynch, I was scheduled for a bronchoscopy and a mediastinoscopy, exploratory surgical procedures to confirm whether I indeed had lung cancer. Until this point, I had thought that I was at low risk for cancer: I was relatively young, I did not smoke (although I had smoked about a cigarette a day in college and in law school and for several years after that), I worked out every day, and I avoided fatty foods.

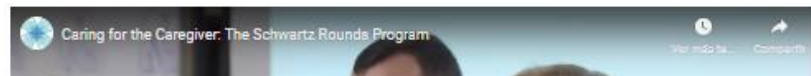


The Schwartz Center is committed to supporting healthcare professionals with additional resources on caring for their patients, themselves and their teams during challenging times. [Please find mental health and wellness resources here.](#)



SCHWARTZ ROUNDS AND MEMBERSHIP

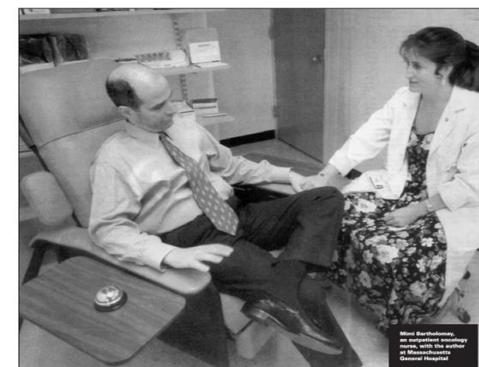
"Schwartz Rounds are a place where people who don't usually talk about the heart of the work are willing to share their vulnerability, to question themselves. The program provides an opportunity for dialogue that doesn't happen anywhere else in the hospital."
- Participant



Compasión en la práctica

“He recibido una extraordinaria variedad de respuestas humanas a mi difícil y humana situación. **Estos actos de bondad**, el simple toque humano de mis cuidadores, **han hecho soportable lo insoportable.**”

Kenneth B. Schwartz



A PATIENT'S STORY
BY KENNETH B. SCHWARTZ

During September and October of 1984, I made several trips to the respected clinic of a Boston teaching hospital for treatment of a persistent cough, low-grade fever, weakness, and weight loss. The more procedures and diagnostic tests I had, the more procedures and diagnostic tests I had. Despite continued abnormal blood counts, the extent of the disease I had a personal physician and didn't want an experiment with my physician until death. November of that year, I felt so bad that I decided I could no longer wait. I decided to seek care elsewhere, with the hope that a new doctor might be more responsive.

My brother, a physician who had worked at Massachusetts General Hospital, arranged for an immediate appointment with Dr. Don Vign, an experienced internist affiliated with MGH. Dr. Vign spent an hour with me and ordered tests, including a chest X-ray. He called within hours to say he was concerned by the results, which showed a "mass" in my right lung, and he ordered a computerized tomography scan to see more detail. I remember leaving my office for home, saying quickly to my assistant, Sherry Wallace, "I think I may have a serious medical problem." Inside the CT scan confirmed abnormal development in my right lung and chest nodes.

The next day, Dr. Vign, knowing me that he would continue to be available to me whenever I needed him, referred me to Dr. Thomas Lynch, a 38-year-old MGH oncologist specializing in lung cancer. Dr. Lynch, who seems driven by the thought of the disease he sees every day, told me that I had lung cancer, lymphoma, or some rare lung infection, although it was most likely lung cancer.

My family and I were terrified. For the next several weeks, my blood pressure, which would be around 120 over 70, rose to 180 over 100, and my heart rate, which used to be a low 40, ran around 100.

Within 12 hours of seeing Dr. Lynch, I was scheduled for a bronchoscopy and a mediastinoscopy, exploratory surgical procedures to confirm whether I had lung cancer. Until this point, I had thought that I was in for a long haul. I was relatively young, I had no smoke (although I had smoked about a cigarette a day in college and in the school and for several years after that), I worked out every day, and I avoided fatty foods.





¡Muchas Gracias!



plemos@iecs.org



[@palemos68](https://twitter.com/palemos68)



33° Foro Internacional OES
en alianza con la Fundación Santa Fe de Bogotá
y Planetree Internacional



Estrategias para la participación de pacientes y sus familias en el cuidado

Carolina Mejía Posada, Gerente de Mercadeo y Experiencia del Paciente
Clínica Imbanaco



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y **Planetree Internacional**



Clínica Imbanaco

Vocación de Servicio


Cali, Colombia
Sede Principal


364
camas


269
camas de
hospitalización


117.000 m2
ambulatorias



13 camas
UCI Pediátrica


47 camas
UCI Adultos


20
quirófanos


17 camas
de trasplante de
médula ósea


9 camas
Cuidado Especial
Obstétrico



2 salas
de cirugía Gineco
Obstetricia


2 salas
procedimientos
de angiografía


2 habitaciones
de Yodoterapia


24 camas
UCI Recién
Nacidos


11 UCI
Cardiovascular


2 aceleradores
lineales (Varian)
y **1 unidad**
Braquiterapia



**Clínica
Imbanaco**



Cali


866
médicos


2.964
colaboradores

Bogotá



**Clínica
de la Mujer**



**Clínica
Medellín**



**Clínica
Las Vegas**



**Clínica
del Prado**



COA



**Clínica
Clofán**



**Diagnóstico
Cedimed**

Medellín



Camino a la Certificación Planetree



Somos Oro



COMPAÑION | QUALITY | PARTNERSHIP

EXCELLENCE IN
PERSON
CENTERED
CARE

★ ★ ★ ★ ★









¿Cómo
involucramos
a los **pacientes**
en el **cuidado?**

Clínica **Imbanaco**
Vocación de Servicio

Cómo involucramos a los pacientes y sus familias en su cuidado

Carolina Mejía Posada, Gerente de Mercadeo y Experiencia del Paciente
Clínica Imbanaco



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y **Planetree Internacional**





545
HELENA



Cambio de turno

Hill-Rom

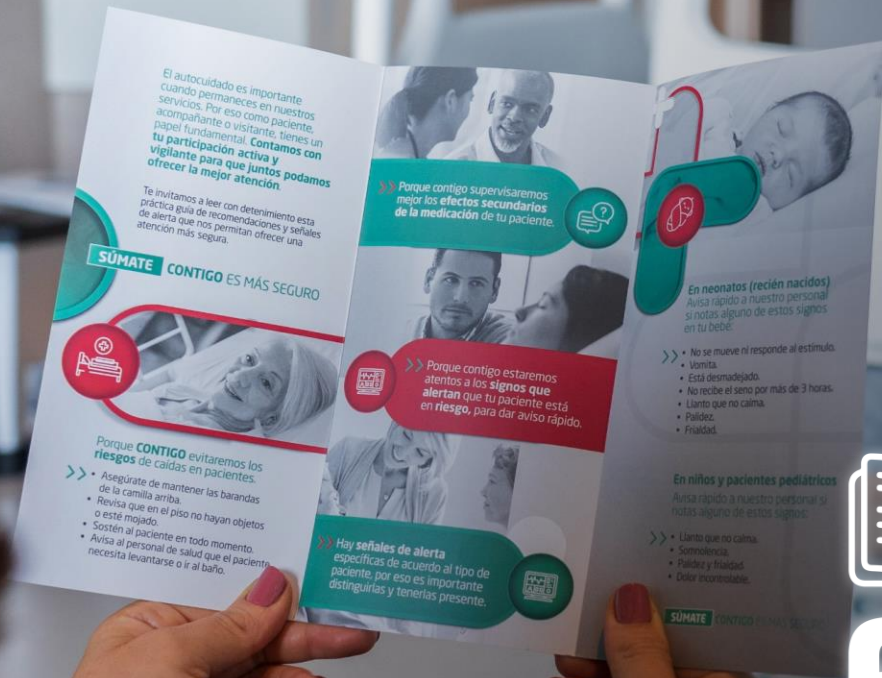


Guía Hospitalaria





Centro de Experiencia del Paciente



El autocuidado es importante cuando permaneces en nuestros servicios. Por eso como paciente, acompañante o visitante, tienes un papel fundamental. Contamos con tu participación activa y vigilante para que juntos podamos ofrecer la mejor atención.

Te invitamos a leer con detenimiento esta práctica guía de recomendaciones y señales de alerta que nos permitan ofrecer una atención más segura.

SÚMATE CONTIGO ES MÁS SEGURO



Porque **CONTIGO** evitaremos los riesgos de caídas en pacientes.

- Asegúrate de mantener las barandas de la camilla arriba.
- Revisa que en el piso no hayan objetos o esté mojado.
- Sostén al paciente en todo momento.
- Avisa al personal de salud que el paciente necesita levantarse o ir al baño.



Porque contigo supervisaremos mejor los efectos secundarios de la medicación de tu paciente.



Porque contigo estaremos atentos a los signos que alertan que tu paciente está en riesgo, para dar aviso rápido.



Hay señales de alerta específicas de acuerdo al tipo de paciente, por eso es importante distinguirlas y tenerlas presente.



En neonatos (recién nacidos)

Avisa rápido a nuestro personal si notas alguno de estos signos en tu bebé:

- No se mueve ni responde al estímulo.
- Vómito.
- Está desmadrado.
- No recibe el seno por más de 3 horas.
- Llanto que no calma.
- Palidez.
- Friealdad.

En niños y pacientes pediátricos

Avisa rápido a nuestro personal si notas alguno de estos signos:

- Llanto que no calma.
- Somnolencia.
- Palidez y frialdad.
- Delirio incoherente.



Educación a pacientes y sus familias



Educación al Personal





Decisiones Compartidas

SÚMA+E
¡Demos voz a nuestros pacientes!

SEMANA DE
Seguridad
Paciente

Programación

Hora	Lunes 11 SEP	Martes 12 SEP	Miércoles 13 SEP	Jueves 14 SEP	Viernes 15 SEP
8:00 a.m.	Apertura del evento	Impacto educativo en stands.	Relanzamiento de campaña	Evento académico	Involucramiento de la
9:00 a.m.		Cuidado e			
10:00 a.m.		Prevención fleb			
11:00 a.m.	Doctor Responde	Prevención calid			
12:00 m.		Manejo de medic			
1:00 p.m.					
2:00 p.m.	Relanzamiento de campaña SÚMATE en servicios misionales	Aten centr en la p			
3:00 p.m.		Consenti inform			
4:00 p.m.					
5:00 p.m.					

SÚMA+E
¡Demos voz a nuestros pacientes!

SEMANA DE
la Seguridad
del Paciente

23

Clínica Imbanaco
Vocación de Servicio

SÚMA+E
¡Demos voz a nuestros pacientes!

SEMANA DE
la Seguridad
del Paciente

23

SÚPER PLUS

nombre

Contigo sumamos para el cuidado de tu paciente, eres un **héroe** de su seguridad y su vida.

Clínica Imbanaco
Vocación de Servicio

SÚMA+E

Clínica Imbanaco
Vocación de Servicio

Tabla de Metas Diarias

Nombre completo del paciente	Nombre de familia	Nombre de apellido
May 25
Medicación:
...
...
...

Soy el paciente CONCIENE

Clinica Imbanaco



Tableros de Metas Diarias



Historia Clínica en tiempo real

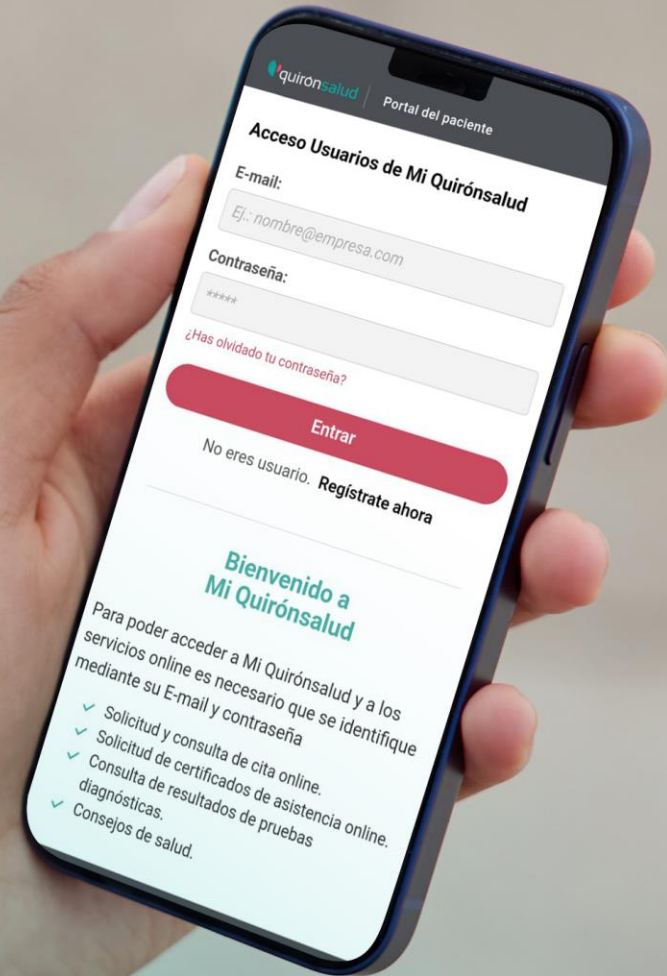




Escuela de Cuidadores



Transformación Digital



¿Cómo lo medimos?

Carolina Mejía Posada, Gerente de Mercadeo y Experiencia del Paciente
Clínica Imbanaco

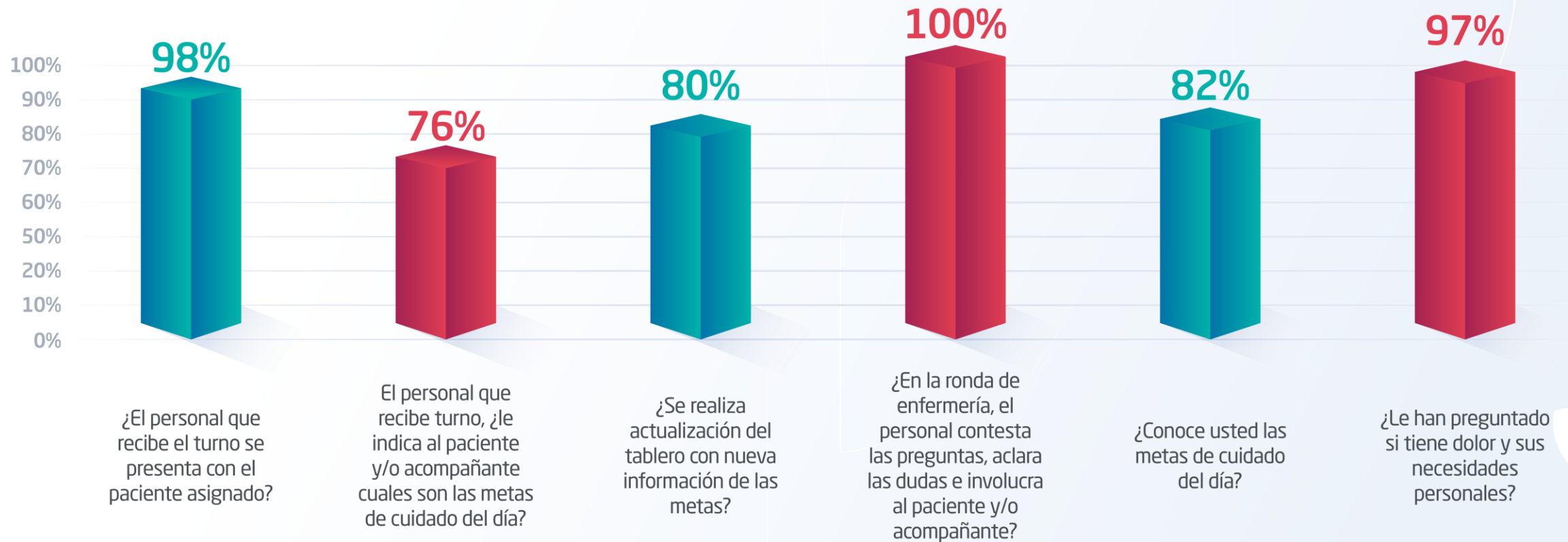


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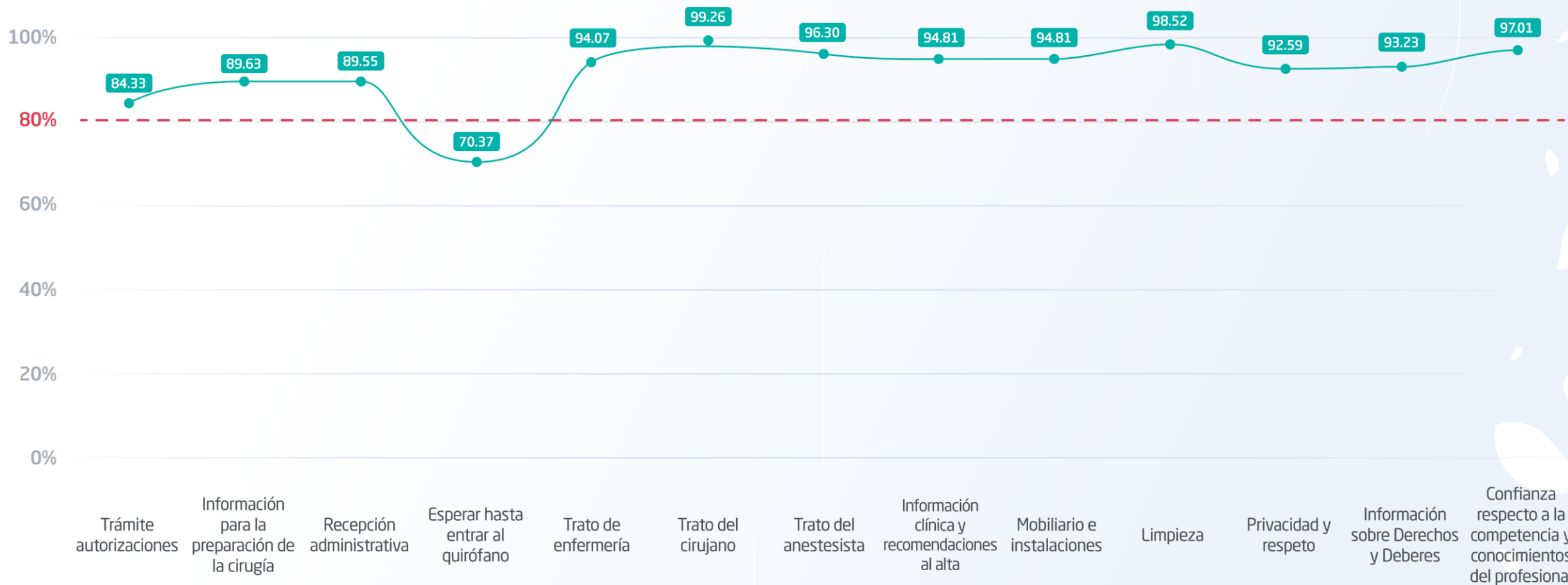
Evaluación Planetree en Ronda de Gestión del cuidado 2024

Consolidado Institucional RGC - Planetree de Ítem 2024



Cómo medimos el NPS

Consolidado Institucional RGC - Planetree de Ítem 2024





**Carolina
Mejía**

**MUCHAS
GRACIAS**

Contacto:
carolina.mejia@quironsalud.com



Clínica Imbanaco
Vocación de Servicio

Estrategias para la participación del paciente y su familia.

Pinares Mind & Health.



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Somos Pinares Mind & Health

Un lugar único, especializado en la atención de la salud mental; donde la estética, la naturaleza y la calidad, hacen una mezcla sanadora para nuestros pacientes.



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**¿Pacientes con
trastornos en
salud mental
puede
participar de su
proceso
terapéutico?**



iiiCLARO QUE SÍ!!!



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y **Planetree Internacional**



3 momentos...

1. Ingreso

- Asesoría presencial del paciente y su familia
- Identificación de necesidades



3 momentos...

2. Hospitalización

- Reunión entre médicos tratantes y familia de paciente
- Rondas de satisfacción del paciente
- Case manager
- Elección de su alimentación
- Elección de personal que lo atiende*
- Terapias ocupacionales
- Visitas (mascotas)



3 momentos...

3. Egreso

- Encuestas de satisfacción del paciente
- Encuestas de **experiencia** del paciente
- Encuesta de satisfacción de la familia

